Annual Report and Financial Statements for the year ended 31 December 2021

By: Alexander Johnson & Co. (Firm of chartered accountants)

# Annual Report and Financial Statements for the year ended 31 December 2021 Contents

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# Annual Report and Financial Statements for the year ended 31 December 2021 Corporate Information

#### **Company Registration Number**

RC: 619125

#### Directors

Mr. Samir Udani Mrs. Dukor Anderline Ndidi Dr. Ajie Obiefuna Mrs. Ayotunde Owoigbe Mr. Chidi Okoro Mr. Arjun Udani Mrs. Avni Udani Mrs. Amy Udani

Chairman/CEQ Executive Director Executive Director Non-executive Director Non-executive Director Non-executive Director Non-executive Director Non-executive Director

#### Independent Auditor

Alexander Johnson & Co. Chartered Accountants 18, Oremeji Street Off Coker road Ilupeju Lagos

### **Corporate Office**

MeCure Industries Limited Debo Industrial Compound Plot 6, Block H, Oshodi Apapa Expressway Oshodi Lagos, Nigeria

Company Secretary Banwo & Ighodalo 48, Awolowo road, southwest Ikoyi, Lagos, Nigeria.

#### Principal Bankers

Standard Chartered Bank Eco Bank Plc Union Bank of Nigeria Plc

# Annual Report and Financial Statements for the year ended 31 December 2021 Report of the Directors

The directors submit their report together with the audited financial statements for the year ended 31 December 2020, to the members of MeCure Industries Limited ("the Company"). This report discloses the financial performance and state of affairs of the Company.

#### Incorporation and address

MeCure Industries Limited was incorporated in Nigeria on 16th March, 2005 under the Companies and Allied Matters Act as a private limited liability Company, and is domiciled in Nigeria.

#### **Principal activity**

The principal activity of the Company is to carry out the business of manufacturing of pharmaceutical products, distribution of pharmaceutical and nutraceutical products

#### Results and dividends

The Company's results for the year ended 31 December 2021 are set out on page 5. The Profit for the year has been transferred to retained earnings. The summarised results are presented below.

**	8	0	27	12	N'000	N'000
					• 100	
Revenue	2			. 21.20	20,697,946	17,418,183
Profit before Interest and	tax				3,535,365	2,395,057
Income tax		:0			<b>(1,121,139)</b>	(287,842)
Profit for the year	G .	50			672,729	658,483

#### **Dividends**

The directors do not propose dividend payment in respect of the year ended 31 December 2021 (2020: Nil).

#### **Directors**

The directors who held office during the year and to the date of this report are set out on page 1.

#### Directors' shareholding

The directors who held office during the year and to the date of this report together with their direct and indirect interests in the issued share capital of the Company as recorded in the register of directors' shareholdings and/or as notified by the directors for the purposes of sections 275 and 276 of the Companies and Allied Matters Act are as shown in shareholders' information below.

#### Directors' interests in contracts

For the purpose of section 277 of the Companies and Allied Matters Act, the following directors have notified the Company of their respective declarable interest in contracts with which the Company was involved as at 31 December 2020.

The Directors who serve for the year under review are as follows:

#### **Directors**

- 1º Mr. Samir Udani
- 2 Mrs. Dukor Anderline Ndidi
- 3 Dr. Ajie Obiefuna

Shareholders The shares of the Company were held as follows:	Ordinary shares	s of N1.00 held at Number	2021 and 2020 Holding (%)
Samir Udani	9	4,000,000	20.00%
Avni Udani		3,800,000	19.00%
Amy Udani		4,000,000	20.00%
Arjun Udani	3.5	4,000,000	20.00%
Anderline Dukor		200,000	1.00%
Unallotted capital	2	4,000,000	20.00%
* * **		20,000,000	100%

# Annual Report and Financial Statements for the year ended 31 December 2021 Report of the Directors

#### **Employment of disabled persons**

The Company maintains a policy of giving equal opportunities and fair consideration to applications for employment by both able and disabled persons having regard to their particular aptitudes and abilities, to develop their experience and knowledge and to qualify for promotion in furtherance of their respective careers.

#### Employee health, safety and welfare

In addition to providing comprehensive medical care for its employees through designated hospitals and clinics retained for this purpose, the Company also provides first aid medical facilities within the office premises. Fire prevention and fire fighting gadgets are installed in strategic locations within the Company's premises. To further protect the interest of its workers, the Company runs a contributory pension fund scheme.

The Company is committed to keeping employees informed as much as possible, of its performance and progress and to seek their views, whenever necessary.

#### Employee development and training

The Company attaches a lot of importance to the training and development of its employees. This has guided the Company's policy of continuous development of its human resources through courses and seminars organised by recognised professional bodies and organisations. Some members of staff benefited from these courses and seminars during the year.

#### Property, plant and equipment

The movement in property, plant and equipment has been disclosed in Note 12 to the financial statements. In the opinion of the directors, the carrying value of property, plant and equipment is not lower than the amounts shown in the financial statements.

#### **Donations**

The Company made no donations to charitable organisations or political association during the year (2019: Nil).

#### Independent Auditors

Messrs Alexander Johnson & Co. has indicated their willingness to continue in office in accordance with Section 357(2) of the Companies and Allied Matters Act.

By order of the Board

**Banwo & Ighodalo** 48, Awolowo road, southwest

Company Secretary

Lagos, Nigeria

Banwo & Ighodalo (Company Secretary)

48, Awolowo Road, S. W. Ikoyi, Lagos

March 21, 2022

# Annual Report and Financial Statements for the year ended 31 December 2021 Statement of Directors' responsibilities

The Companies and Allied Matters Act requires the directors to prepare financial statements for each financial year that give a true and fair view of the state of financial affairs of the Company at the end of the year and of its profit or loss. These responsibilities include:

- ensuring that the Company keeps proper accounting records that disclose, with reasonable accuracy, the financial position
  of the Company and comply with the requirements of the Companies and Allied Matters Act;
- b) designing, implementing and maintaining internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatements, whether due to fraud or error; and
- preparing the Company's financial statements using suitable accounting policies supported by reasonable and prudent judgements and estimates that are consistently applied.

The directors accept responsibility for the annual financial statements, which have been prepared using appropriate accounting policies supported by reasonable and prudent judgements and estimates, in conformity with International Financial Reporting Standards and the requirements of the Companies and Allied Matters Act.

The directors are of the opinion that the financial statements give a true and fair view of the state of the financial affairs of the Company and of its profit or loss. The directors further accept responsibility for the maintenance of accounting records that may be relied upon in the preparation of financial statements, as well as adequate systems of internal financial control.

Nothing has come to the attention of the directors to indicate that the Company will not remain a going concern for at least twelve months from the date of this statement.

Mrs. Dukor Anderline Ndidi

**Executive Director** 

Mr. Samir Udani Chairman/CEO

. 2022

Annual Report and Financial Statements for the year ended 31 December 2021 Statement of profit or loss and other comprehensive income

s		Note		2021 N'000	2020 N'000
Revenue Cost of sales	45 6	4 5	4	20,697,946 (13,918,046)	17,418,183 (11,849,812)
Gross profit	£-			6,779,900	5,568,371
Marketing expenses Administrative expenses		6	-	(974,416) (2,270,120)	(935,411) (2,237,903)
Operating Profit			_	3,535,365	2,395,057
Profit before Interest and tax		1,5)	: E	3,535,365	2,395,057
Finance cost	<b>1</b>	8	1	(1,741,496)	(1,448,732)
Profit Before Tax	(4)			1,793,869	946,325
Income tax		9		(1,121,139)	(287,842)
Profit for the year			_	672,729	658,483
Other comprehensive income for the year				T	
Profit for the year	₫.		-	672,729	658,483
Basic and diluted earnings/(loss) per share (Naira)		17	_	33.64	32.92

The notes on pages 12 to 26 are an integral part of these financial statements.

Annual Report and Financial Statements for the year ended 31 December 2021 Statement of Financial Position

**			Note	2021 N'000	2020 N'000
ASSETS			Note	14 000	14 600
Non-current assets	320 (4				
Property, plant and equipment			10	7,989,508	5,818,205
Intangible assets			* <b>1</b> 1	364,462	751,948
Development Cost			11	-	
Total non-current assets				8,353,971	6,570,153
3 to 3			1 × × *	0,000,011	0,010,100
Current assets		78		4- 12	<b>s</b>
Inventories			12	7,588,574	6,933,005
Trade and other receivables			13	3,649,583	3,193,626
Cash and cash equivalents			14	77,717	37,504
Total current assets				11,315,874	10,164,135
12			-	11,010,014	10,104,100
Total assets				19,669,844	16,734,287
74			R 3		
LIABILITIES					
Non-current liabilities				2.0	(4)
Working Capital Loan	(a	8.		5,045,074	9,520,195
Term Loan	4.2		46.00	5,700,915	0
Deferred tax liabilities			9	2,163,715	653,046
2			12	12,909,703	10,173,241
¥ 9				v a to	
Current liabilities			15	10	84
Trade and other payables			15	612,084	440,724
Bank.Overdraft			•	144,195	358,683
Current tax liabilities		4	9	1,269,992	1,078,763
Total current liabilities				2,026,272	1,878,170
27 34 34 34 34 34 34 34 34 34 34 34 34 34		20		22	•
Total liabilities			-	14,935,975	12,051,411
EQUITY			2		
Share capital			18	20,000	20,000
Retained profit		24.1	10	4,713,869	4,662,876
			17	(8)	37
Total equity		**	:-	4,733,869	4,682,876
Total equity and liabilities	60.10			19,669,844	16,734,287
Total equity and habilities			e 9	13,003,044	10,734,207

The notes on pages 12 to 26 are an integral part of these financial statements.

The financial statements on pages 8 to 28 were approved and authorised for issue by the board of directors on \_\_\_\_\_ 2022 and were signed on its behalf by:

Mr. Samir Odani Chairman/CEO Mrs. Dukor Anderline Ndidi Executive Director

Annual Report and Financial Statements for the year ended 31 December 2021 Statement of Changes in Equity

	Sha capit N'00	al contribut		Retained earnings N'000	Total N'000
Balance at 1 January 2021	20,00	00	2.50	4,662,876	4,682,876
Prior Year Adjustment (Deferred Tax)					(604.706)
Profit for the year			14	672,729	(621,736) 672,729
Other comprehensive income	• s	<u>.</u>	: 0 <del>=</del> 0	012,129	012,129
Total comprehensive Profit			-	672,729	50,993
Balance at 31 December 2021	20,00	00	F#(4)	5,335,605	4,733,869
At 1 January 2020	20,00	00	1.57 1.94	4,004,393	4,024,393
Profit for the year		-	_	658,483	658,483
Prior year adjustment	*	2 2	-	N 17 170	0001.00
Other comprehensive income	2	19 <del>4</del> )		-	10#_
Total comprehensive Profit		(. <del></del>	,œ.)	658,483	658,483
Balance at 31 December 2020	20,00	00	*	4,662,876	4,682,876

The notes on pages 12 to 26 are an integral part of these financial statements.

Annual Report and Financial Statements for the year ended 31 December 2021 Statement of Cash Flows

2 0	1.5			
Cash flows from operating activities	52 - 84 - 84	Notes	2021 N'000	2020 N'000
Cash used in operations Tax paid	120	18 9 <u> </u>	2,268,540 (40,977)	1,072,062
Net cash used in operating activities			2,227,562	1,072,062
	e (41)	0 %	30	8 9
Cash flows from investing activities Purchase of property, plant and equipment Purchase of intangible assets		10 11	(3,198,655)	(3,151,818)
Cash flows from Financing activities	ge ii q			vac at 2
Long-term loan Bank Overdraft	a	2) 4) <u>402</u>	1,225,794 (214,488)	2,208,503 (113,790)
Net cash used in investing activities	78	,	(2,187,349)	(1,057,104)
Net (decrease)/increase in cash and cash equivale	ents le		40,213	14,958
Cash and cash equivalents at the beginning of the year		14	37,503	22,545
Cash and cash equivalents at the end of the year		14	77,716	37,503

The notes on pages 12 to 26 are an integral part of these financial statements.

# Annual Report and Financial Statements for the year ended 31 December 2021 Notes to the Financial Statements

#### 1 General information

These financial statements are the financial statements of MeCure Industries Limited ("the Company"). MeCure Industries Limited was incorporated in Nigeria on 16th March, 2005 under the Companies and Allied Matters Act as a private limited liability company, and is domiciled in Nigeria. The address of its registered office is:

Debo Industrial Compound Plot 6, Block H, Oshodi Apapa Expressway Oshodi Lagos, Nigeria

The principal activity of the Company is to carry out the business of manufacturing of pharmaceutical products, distribution of pharmaceutical and nutraceutical products

#### 2 Summary of significant accounting policies

#### 2.1 Introduction to summary of significant accounting policies

The principal accounting policies applied in the preparation of these financial statements are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

#### 2.2 Basis of preparation

The financial statements of the MeCure Industries Limited have been prepared in accordance with International Financial Reporting Standards ("IFRS") and interpretations issued by the IFRS Interpretations Committee (IFRS IC) applicable to companies reporting under IFRS. The financial statements comply with IFRS as issued by the International Accounting Standards Board ("IASB"). Additional information required by National regulations is included where appropriate. As first time adoption, appropriate standard are adopted in line with IFRS 1

The financial statements comprise the statement of profit or loss and other comprehensive income, the statement of financial position, the statement of changes in equity, the statement of cash flows and the notes to the financial statements.

The financial statements have been prepared in accordance with the going concern principle under the historical cost concept. All values are rounded to the nearest thousand, except when otherwise indicated. The financial statements are presented in Naira.

The preparation of financial statements in conformity with IFRS requires the use of certain critical accounting estimates. It also requires management to exercise its judgment in the process of applying the Company's accounting policies."&" Changes in assumptions may have a significant impact on the financial statements in the period the assumptions changed."&" Management believes that the underlying assumptions are appropriate and that the Company's financial statements therefore present the financial position and results fairly. The areas involving a higher degree of judgment or complexity, or areas where assumptions and estimates are significant to the financial statements, are disclosed in Note 10 & 11

#### 2.2.1 Going concern

The financial statements have been prepared on a going concern basis, which contemplates the realisation of assets and settlement of liabilities in the normal course of business as the fall due. The directors are of the opinion that the Company will continue to be in operation in the nearest future. There is no intention on their part to liquidate the entity or to significantly curtail its activities.

#### 2.2.2 Changes in accounting policies and disclosures

#### i) New standards, amendments, interpretations

The following standards have been adopted by the Company for the first time for the financial period beginning on or after 1 January 2018:

# Annual Report and Financial Statements for the year ended 31 December 2021 Notes to the Financial Statements

#### 2.2.2 Changes in accounting policies and disclosures (continued)

#### ii) New Standards, amendments, interpretations issued but not yet effective

Certain new accounting standards and interpretations have been published that are not effective for 31 December 2017 reporting periods and have not been earlier adopted by the Company. The Company's assessement of the impact of these new standards and interpretations (excluding quantitative impact) is set out below.

Title of standard	IFRS 9 Financial Instruments			
Nature of change	IFRS 9 addresses the classification, measurement and derecognition of financial assets and financial liabilities, introduces new rules for hedge accounting and a new impairment model for financial assets.			
Impact	The Company has reviewed its financial assets and liabilities and is not expecting any impact from the adoption of the new standard on 1 January 2018.			
Date of adoption by company	Not yet adopted			

Title of standard	IFRS 15 Revenue from Contracts with Customers
Nature of change	The IASB has issued a new standard for the recognition of revenue. This will replace IAS 18 which covers contracts for goods and services and IAS 11 which covers construction contracts. The new standard is based on the principle that revenue is recognised when control of a good or service
e il e	transfers to a customer.  It requires that in recognising revenue, the Company must:  1. Identify the contract(s) with the customer  2. Identify performance obligations in the contract(s)  3. Determine the transaction price  4. Allocate the transaction price to performance obligations in the contract
	5. Recognise revenue when (or as) the Company satisfies a performance obligation.  The standard permits either a full retrospective or a modified retrospective approach for the adoption.
Impact	The company's revenue is the fair value of the consideration received or receivable from the sales of manufactured pharmaceutical products & Nutraceuticals net of discount. The new standard will not have a significant impact on the company.
Date of adoption by company	Effective January 1, 2018
	, <sup>20</sup>

Title of standard	IFRS 16 Leases
Nature of change	IFRS 16 was issued in January 2016. It will result in almost all leases bein
(4)	recognised on the balance sheet, as the distinction between operating an
£"	finance leases is removed. Under the new standard, an asset (the right t
3	use the leased item) and a financial liability to pay rentals are recognised
	The only exceptions are short-term and low-value leases. The accounting
· •	for lessors will not significantly change.
Impact	The new standard will not have any impact on the Company.
Date of adoption by company	Must be applied for financial years commencing on or after 1 January 2019

# Annual Report and Financial Statements for the year ended 31 December 2021 Notes to the Financial Statements

#### 2.3 Foreign currency translation

#### a) Functional and presentation currency

Items included in the financial statements of the Company are measured using the currency of the primary economic environment in which the entity operates ('the functional currency'). The functional currency and presentation currency of the Company is the Nigerian Naira (N).

#### b) Transactions and balances

Foreign currency transactions are translated into the functional currency using the exchange rates prevailing at the dates of the transactions. Foreign exchange gains and losses resulting from the settlement of foreign currency transactions and from the translation at exchange rates of monetary assets and liabilities denominated in currencies other than the Company's functional currency are recognized in profit or loss. Monetary items denominated in foreign currency are translated using the closing rate as at the reporting date. Non-monetary items measured at historical cost denominated in a foreign currency are translated with the exchange rate as at the date of initial recognition; non-monetary items in a foreign currency that are measured at fair value are translated using the exchange rates at the date when the fair value was determined.

#### 2.4 Financial instruments

#### 2.4.1 Financial assets

#### a) Classification

The Company classifies its financial assets as loans and receivables. The Company does not hold any financial assets in any other financial instrument category. The classification depends on the purpose for which the financial assets were acquired. Management determines the classification of financial assets at initial recognition.

#### b) Loans and receivables

Loans and receivables are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market. The Company's loans and receivables comprise trade receivables, due from related parties and cash and cash equivalents, and are included in current and non current assets depending on their contractual settlement date. They are classified as current if they are to be settled within one year and non-current if they are to be settled after one year.

#### c) Recognition and measurement

Loans and receivables are initially recognized at fair value using the effective interest rate method. Subsequently, loans and receivables are carried at amortised cost less any impairment.

#### 2.4.2 Financial liabilities

#### a) Classification

Financial liabilities are classified as financial liabilities at amortised cost. The Company has no financial liabilities in any

#### b) Financial liabilities at amortised cost

These include trade payables, due to related parties and borrowings. Trade payables are classified as current liabilities due to their short term nature while borrowings are spilt into current and non current liabilities. Borrowings included in non-current liabilities are those with maturities greater than 12 months after the reporting date.

### c) Recognition and measurement

Financial liabilities are recognized initially at fair value, net of any transaction costs. Subsequently, they are measured at amortised cost using the effective interest method.

# Annual Report and Financial Statements for the year ended 31 December 2021 Notes to the Financial Statements

#### 2.4.3 Derecognition

Financial assets are derecognised when the contractual rights to receive the cash flows from these assets have ceased to exist or the assets have been transferred and substantially all the risks and rewards of ownership of the assets are also transferred.

#### 2.4.4 Offsetting financial instruments

Financial assets and liabilities are offset and the net amount reported in the statement of financial position when there is a legally enforceable right to offset the recognised amounts and there is an intention to settle on a net basis or realise the asset and settle the liability simultaneously.

#### 2.4.5 Impairment of financial assets

The Company assesses at the end of each reporting period whether there is objective evidence that a financial asset or a group of financial assets is impaired. A financial asset or group of financial assets is impaired and impairment losses are incurred only if there is objective evidence of impairment as a result of one or more events that occurred after the initial recognition of the asset (a 'loss event') and that loss event (or events) has an impact on the estimated future cash flows of the financial asset or group of financial assets that can be reliably estimated.

Evidence of impairment may include indications that the debtors or a group of debtors is experiencing significant financial difficulty, default or delinquency in interest or principal payments, the probability that they will enter bankruptcy or other financial reorganisation, and where observable data indicate that there is a measurable decrease in the estimated future cash flows, such as changes in arrears or economic conditions that correlate with defaults.

For loans and receivables category, the amount of the loss is measured as the difference between the asset's carrying amount and the present value of estimated future cash flows (excluding future credit losses that have not been incurred) discounted at the financial asset's original effective interest rate. The carrying amount of the asset is reduced and the amount of the loss is recognised in the profit or loss statement.

If, in a subsequent period, the amount of the impairment loss decreases and the decrease can be related objectively to an event occurring after the impairment was recognised (such as an improvement in the debtor's credit rating), the reversal of the previously recognised impairment loss is recognised in the profit or loss.

#### 2.5 Revenue recognition

The company recognises revenue when the amount of revenue can be reliably measured and when risks and rewards have passed to the customer. Revenue is measured at the fair value of the consideration received or receivable and represents amounts receivable from sale of pharmaceutical products & Nutraceuticals net of discounts. This amount excludes value added tax and any amount remittable to third parties.

#### 2.6 Employee benefits

#### 2.6.1 . Wages, salaries and annual leave

Wages, salaries, bonuses, other contributions, paid annual leave and sick leave are accrued in the period in which the associated services are rendered by employees of the Company.

The Company operates a defined contribution pension scheme.

#### 2.6.2 Defined contribution scheme

The Company operates a defined contribution retirement benefit scheme for its employees. A defined contribution plan is a pension plan under which the Company pays fixed contributions into a separate entity. In a defined contribution plan, the actuarial risk falls 'in substance' on the employee. The employee contributes 8% while the Company contributes 10% of monthly emoluments of the employees in compliance with the Pension Reform Act 2014. The Company has no legal or constructive obligations to pay further contributions if the fund does not hold sufficient assets to pay all employees the benefits relating to employee service in the current and prior periods.

The assets of this scheme are held in separate trustee administered funds, which are funded by contributions from both the employee and the Company. The contributions are recognised as employee benefit expense when they are due.

## Annual Report and Financial Statements for the year ended 31 December 2021 Notes to the Financial Statements

#### 2.7 Statement of cash flows

The statement of cash flows shows the changes in cash and cash equivalents arising during the period from operating activities, investing activities and financing activities.

The cash flows from operating activities are determined by using the indirect method. Net income is therefore adjusted by non-cash items, such as changes from receivables and liabilities.

In addition, all income and expenses from cash transactions that are attributable to investing or financing activities are eliminated. In the statement of cash flows, cash and cash equivalents includes cash in hand, deposit held at call with banks and bank overdrafts. In the statement of financial position, bank overdrafts are shown within borrowings in current liabilities.

The cash flows from investing and financing activities are determined by using the direct method.

#### 2.8 Cash and cash equivalents

Cash and cash equivalents represent a net of cash and bank balances as well as short term investments that are readily convertible to cash. Cash and cash equivalents comprise cash in hand and current balances with banks.

#### 2.9 Leases

The Company is a lessee and it classifies its leases as operating leases.

Leases in which a significant portion of the risks and rewards of ownership are retained by another party, the lessor, are classified as operating leases. Payments, including prepayments, made under operating leases (net of any incentives received from the lessor) are charged to the profit or loss on a straight-line basis over the period of the lease. When an operating lease is terminated before the lease period has expired, any payment required to be made to the lessor by way of penalty is recognised as an expense in the period in which termination takes place.

#### 2.10 Property, plant and equipment

All property, plant and equipment are stated at historical cost less depreciation. Historical cost includes expenditure that is

Subsequent costs are included in the asset's carrying amount or recognized as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the Company and the cost can be measured reliably. All other repairs and maintenance costs are charged to profit or loss during the financial period in which they are incurred

Construction work in progress is not depreciated. All such assets, once available for use are capitalised within the appropriate class of property, plant and equipment and subjected to the applicable depreciation rate in the year they are put to use.

Land is not depreciated by the Company. Depreciation of property, plant and equipment is calculated using the straight-

190	5	Userui lite (ye	ears,
Plant & Machinery		10	277
New Factory (WIP)	W - W	NIL	
Motor Vehicle		10	0
Ambulance		10	

The assets' residual values and useful lives are reviewed and adjusted if appropriate, at the end of each reporting date.

Property, plant and equipment are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount. The recoverable amount is the higher of the estimated selling price in the ordinary course of business less costs to sell and value in use.

# Annual Report and Financial Statements for the year ended 31 December 2021 Notes to the Financial Statements

#### 2.10 Property, plant and equipment (continued)

Gains and losses on disposal of property, plant and equipment are determined by reference to their carrying amounts and taken into account in determining operating profit. These gains or losses are recognised within "other income or loss" in profit or loss.

#### 2.11 Intangible assets

Intangible assets include computer softwares. Software acquired by the company is stated at cost less accumulated amortisation and accumulated impairment losses. Expenditure on intangible assets is capitalized only when it increases the future economic benefits embodied in the specific asset to which it relates. All other expenditure is expensed as incurred.

Amortisation is recognised in the income statement on a straight-line basis over the estimated useful life of the software, from the date that it is available for use since this most closely reflects the expected pattern of consumption of future economic benefits embodied in the asset. Software has a finite useful life, the estimated useful life of the software is five years for E-Pharmacy and ten years for IP Software.

#### 2.12 Finance cost

Finance cost comprises interest expense on borrowings. Borrowing costs that are not directly attributable to the acquisition, construction or production of a qualifying asset are recognised in profit or loss using the effective interest

#### 2.13 Impairment of non-financial assets

Non-financial assets are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognized for the amount by which the asset's carrying amount exceeds its recoverable amount. The recoverable amount is the higher of an asset's fair value less costs to sell and value in use. For the purposes of assessing impairment, assets are grouped at the lowest levels for which there are separately identifiable cash flows (cash-generating units). Non financial assets that suffered an impairment are reviewed for possible reversal of the impairment at each reporting date.

#### 2.14 Current and deferred taxation

The tax expense for the period comprises current and deferred tax. Tax is recognised in arriving at profit or loss, except to the extent that it relates to items recognised in other comprehensive income or directly in equity. In this case, the tax is also recognised in other comprehensive income or directly in equity, respectively.

#### a) Income tax

The current income tax charge is calculated on the basis of the applicable tax laws enacted or substantively enacted at the reporting date in the country, Nigeria, where the Company generates taxable income. Management periodically evaluates positions taken in tax returns with respect to situations in which applicable tax regulation is subject to interpretation. It establishes provisions where appropriate on the basis of amounts expected to be paid to the tax

#### b) Deferred tax

Deferred tax is recognised, using the liability method, on temporary differences arising between the tax bases of assets and liabilities and their carrying amounts in the financial statements. Deferred tax is determined using tax rates (and laws) that have been enacted or substantially enacted by the reporting date and are expected to apply when the related deferred income tax asset is realised or the deferred income tax liability is settled.

Deferred tax assets are recognised only to the extent that it is probable that future taxable profit will be available against

Deferred tax assets and liabilities are offset when there is a legally enforceable right to offset current tax assets against

# Annual Report and Financial Statements for the year ended 31 December 2021 Notes to the Financial Statements

#### 2.15 Inventories

Inventories are stated at the lower of cost and net realizable value. Net realizable value is the estimated selling price in

The cost of inventory is determined using the first-in, first-out (FIFO) method and comprises raw materials, direct labour, other direct costs and related production overheads (based on normal operating capacity), incurred in bringing inventory to its present location and condition.

Allowance is made for excessive, obsolete and slow moving items. Write-downs to net realizable value and inventory losses are expensed in the period in which the write-downs or losses occur.

#### 2.16 Trade payables

Trade payables are obligations to pay for goods or services that have been acquired in the ordinary course of business from suppliers. Accounts payable are classified as current liabilities if payment is within one year or less. Otherwise, they are classified as non-current liabilities.

Trade payables are recognized initially at fair value and subsequently measured at amortized cost using the effective interest method.

#### 2.17 Share capital

The Company has only one class of shares; ordinary shares. Ordinary shares are classified as equity. Incremental costs directly attributable to the issue of new ordinary shares or options are shown in equity as a deduction, net of tax, from the proceeds:

#### 2.18 Comparatives

Except when a standard or an interpretation permits or requires otherwise, all amounts are reported or disclosed with comparative information.

#### Financial risk management

#### 3.1 Financial risk factors

This note explains the Company's exposure to financial risks and how these risks could affect the Company's future financial performance. Current year profit and loss information has been included where relevant to add further context.

The Company's activities expose it to a variety of financial risks: market risk, credit risk and liquidity risk. The Company's overall risk management programme focuses on the unpredictability of financial markets and seeks to minimise potential adverse effects on the Company's financial performance.

The Company's risk management is carried out by the board of directors. The finance department identifies, evaluates and hedges financial risks. The board provides principles for overall risk management as well as policies covering specific areas such as foreign exchange risk, interest rate risk and credit risk.

#### 3.1.1 Credit risk

Credit risk arises from cash and cash equivalents, deposits with banks and financial institutions, as well as credit exposures to wholesale and retail customers, including outstanding receivables.

#### a) Management of credit risk

Credit risk is managed on a Company basis. For banks and financial institutions, only independently rated parties with a minimum rating of 'A' are accepted.

If wholesale customers are independently rated, these ratings are used. Otherwise, if there is no independent rating, management assesses the credit quality of the customer, taking into account its financial position, past experience and other factors. Individual risk limits are set based on internal or external ratings in accordance with limits set by the board. The compliance with credit limits by wholesale customers is regularly monitored by line management.

# Annual Report and Financial Statements for the year ended 31 December 2021 Notes to the Financial Statements

#### 3.1.1 Credit risk (continued)

#### a) Management of credit risk (continued)

Services rendered to retail customers are required to be settled in cash or using major credit cards, mitigating credit risk. There are no significant concentrations of credit risk, whether through exposure to individual customers, specific industry sectors and/or regions.

#### b) Credit quality

The credit quality of financial assets that are neither past due nor impaired can be assessed by reference to external credit ratings (if available) or to historical information about counterparty default rates.

The definition of credit ratings of cash and bank balances is listed below:

AAA: Highest credit quality. 'AAA' ratings denote the lowest expectation of credit risk. They are assigned only in cases of exceptionally strong capacity for payment of financial commitments. This capacity is highly unlikely to be adversely affected by foreseeable events.

AA: Very high credit quality. 'AA' ratings denote expectations of very low credit risk. They indicate very strong capacity for payment of financial commitments. This capacity is not significantly vulnerable to foreseeable events.

A: High credit quality. 'A' ratings denote expectations of low credit risk. The capacity for payment of financial commitments is considered strong. This capacity may, nevertheless, be more vulnerable to adverse business or economic conditions than is the case for higher ratings.

#### 3.1.2 Liquidity risk

#### a) Management of liquidity risk

Cash flow forecasting is performed by the finance department. The finance department monitors funding requirements to ensure it has sufficient cash to meet operational needs.

The Company has incurred indebtedness in the form of trade payables, overdrafts and loans. The Company evaluates its ability to meet its obligations on an ongoing basis. Based on these evaluations, the Company devises strategies to manage its liquidity risk.

Prudent liquidity risk management implies that sufficient cash is maintained and that sufficient funding is available through an adequate amount of committed credit facilities.

Annual Report and Financial Statements for the year ended 31 December 2021 Notes to the Financial Statements

#### 3.1.3 Market risk

The Company takes on exposure to market risk, which is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices. The Company is exposed to interest rate risk and foreign exchange rate risk.

#### a) Interest rate risk

Interest rate risk is the risk that the value of a financial instrument will be affected by changes in market interest rates. Borrowings obtained at variable rates give rise to interest rate risk. The Company had no borrowings as at year end.

#### b) Foreign exchange risk

Foreign exchange risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate due to the changes in foreign exchange rates. The Company is exposed to risks resulting from fluctuations in foreign currency exchange rates. A change in the value of any such foreign currency could have an effect on the Company's cash flow and future profits. The Company is exposed to exchange rate risk as a result of cash balances denominated in a currency other than the Naira.

# Annual Report and Financial Statements for the year ended 31 December 2021 Notes to the Financial Statements

#### 3.1.3. Market risk (continued)

#### Sensitivity analysis for foreign exchange risk

The sensitivity analysis for currency rate risk shows how changes in the fair value or future cash flows of a financial instrument will fluctuate because of changes in market rates at the reporting date.

The sensitivity of the Company's earnings to fluctuations in exchange rates is reflected by varying the exchange rates at 5% depreciation of the Naira against the US Dollar as shown below:

#### c) Price risk.

This is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices (other than those arising from interest rate risk or currency risk). The Company does not hold any financial instruments whose value changes with changes in market prices and is not exposed to price risk.

#### 3.2 Capital management

#### 3.2.1 Risk management

The Company's objectives when managing capital are to safeguard its ability to continue as a going concern in order to provide returns for shareholders and benefits for other stakeholders, and to maintain an optimal capital structure to reduce the cost of capital.

In order to maintain or adjust the capital structure, the Company may adjust the amount of dividends paid to shareholders, return capital to shareholders, issue new shares or sell assets to reduce debt.

The Company monitors capital on the basis of the gearing ratio. This ratio is calculated as net debt divided by total capital. Net debt is calculated as total borrowings (including 'current and non-current borrowings' as shown in the statement of financial position) less cash and cash equivalents. Total capital is calculated as the sum of all equity components on the statement of financial position.

The Company is geared as at 31 December 2019 and 31 December 2018 respectively.

#### 3.3 Fair value

IFRS 13 specifies a hierarchy of valuation techniques based on whether the inputs to those valuation techniques are observable or unobservable. Observable input reflect market data obtained from independent sources; unobservable inputs reflect the Company's market assumptions.

Level 1 Quoted prices (unadjusted) in active markets for identical assets or liabilities.

Level 2 Inputs other than quoted prices included within level 1 that are observable for the asset or liability, either directly (that is, as prices) or indirectly (that is, derived from prices).

Level 3 Inputs for the asset or liability that are not based on observable market data (that is, unobservable inputs).

All the Company's financial assets and liabilities are measured at amortized cost. The fair values are within level 2 of the fair value hierarchy.

# Annual Report and Financial Statements for the year ended 31 December 2021 Notes to the Financial Statements

#### 3.4 Offsetting financial assets and financial liabilities

There are no offsetting arrangements. Financial assets and liabilities are settled and disclosed on a gross basis.

#### 4 Critical accounting estimates, judgements and errors

The preparation of financial statements requires the use of accounting estimates which, by definition, will seldom equal the actual results. Management also needs to exercise judgement in applying the Company's accounting policies.

This note provides an overview of the area that involved a higher degree of judgement or complexity, and of items which are more likely to be materially adjusted due to estimates and assumptions turning out to be wrong. Detailed information about each of these estimates and judgements is included in note 10, together with information about the basis of calculation.

#### a) . Income and deferred tax

The Company is subject to income taxes within Nigeria, which does not require much judgement in terms of provision for income taxes but a certain level of judgement is required for recognition of the deferred tax assets. Management is required to assess the ability of the Company to generate future taxable economic earnings that will utilise the deferred tax assets. Assumptions over the generation of future taxable profits depends on management's estimates of future cash flows. This estimate of future taxable income are based on forecast cash flows from operations.

Annual Report and Financial Statements for the year ended 31 December 2021 Notes to the Financial Statements

4	Revenue	2021 N'000	2020 N'000
	Sales of Finished product	20,697,946	17,418,183
	All revenue was generated within Nigeria.		
		2021	2020
5	Cost of sales	N'000	N'000
			14 000
	Opening Inventories of raw material	4,736,610	4,092,628
	Add: Purchases of raw materials	13,249,480	11,287,321
		17,986,090	15,379,949
	Less: Closing Inventories of raw materials	(4,872,247)	(4,736,610)
	Material Consumed	13,113,843	10,643,339
	Add. Opening Inventories of west in account	000 110	
	Add: Opening Inventories of work-in-progress	685,440	959,470
•	Less: Closing Inventories of work-in-progress Add: Opening Inventories of Finished goods	(940,450)	(685,440)
		1,510,955	1,489,991
•	Less: Closing Inventories of Finished goods Overheads	(1,775,877)	(1,510,955)
	Other direct expenses	27,533	6,144
	Other direct expenses	1,296,602	947,263
		13,918,046	11,849,812
6	Expenses by function	2021 N'000	2020 N'000
	Manufactura	071.440	
•	Marketing expenses Administrative expenses	974,416 2,270,120	935,411 2,237,903
	/ terminationing experience	4.	2,231,803
		3,244,535	3,173,314
	The balances above have been further analysed as follows:		
	Employee costs (Note 7)	665,246	537,427
	Depreciation (Note 11)	64,203	64,203
	Utilities	218,030	158,664
	Rent	27,581	36,000
	Foreign exchange loss - realised	75,496	28,950
•	Marketing expenses	974,416	935,411
	Audit fees & Professional fee	18,400	20,650
	Repairs and maintenance	151,074	56,291
	Amortization (Note 11)	387,486	955,022
	Regulatory expenses		
	Outsourcing fee	92,480 89,812	36,439 48,720
	Insurance	60,587	40,695
	Other expenses	419,725	254,840
•	Onto Oxponoco	710,720	
		3,244,535	3,173,314
		2021	2020
7	Employee costs	N'000	N'000
:	Salaries and wages	604,455	480,112
	Defined contribution benefit	8,478	4,745
	Other employment related expenses	52,312	52,570
		665,246	537,427
		000,240	134,100

Annual Report and Financial Statements for the year ended 31 December 2021 Notes to the Financial Statements

8	Finance Cost	2021 N'000	2020 N'000
	Bank Comm and Charges Bank Interest	130,547 1,610,949	104,184 1,344,547
		1,741,496	1,448,732
	Interest relates to the interest paid during the year for the term loan		
9	Taxation	2021 N'000	2020 N'000
a)	Current income tax Company income tax (provision) Education tax Prior year under/(over) provision Deferred tax charge to the profit or loss	430,455 56,424 (254,672) 888,932	287,842
	Total tax charge to profit or loss	1,121,139	287,842
•		2021 N'000	2020 N'000
b)	Current income tax liability Balance at 1 January **Charge for the year: Income tax expense	1,078,763 430,455	790,921 287,842
	Education tax Prior year under provision Payment during the year	56,424 (254,672) (40,977)	-
	At 31 December	1,269,992	1,078,763

# Annual Report and Financial Statements for the year ended 31 December 2021 Notes to the Financial Statements

#### 9 Taxation (continued)

### d) Deferred income tax

Deferred income tax assets are recognised only to the extent that it is probable that future taxable profit will be available against which the temporary differences can be utilised. Deferred tax assets of N1 Billion (31 December 2020: N0.9 billion) for the Company have not been recognised as at 31 December 2020 because the Directors are of the opinion that it is probable that future taxable profits will not be available against which they can be utilised.

The analysis of deferred tax assets/(liability	ies) is as follows:		2021 N'000	2020 N'000
To be recovered after more than 12 months To be recovered within 12 months		•	(2,163,715)	(653,046)
•			(2,163,715)	(653,046)
Deferred income tax assets and liabilities, defollowing items:	ferred income tax	charge/(credit) in p	profit or loss (P/L) a	re attributable to the
Deferred income tax assets/(liabilities):	At 1 January 2021	Credit/ (charge) to P/L	Credit/ (charge) to equity	At 31 December 2021
	N'000	N'000	N'000	N'000
Property, plant and equipment Tax losses charged to profit & loss Unutilised tax credits	(653,046) - -	(1,670,158) 159,490		(2,323,205) 159,490
Total deferred tax liabilities	(653,046)	(1,510,668)	-	(2,163,715)
Deferred income tax assets/(liabilities):	At 1 January 2020 N'000	Credit/ (charge) to P/L N'000	to equity	At 31 December 2020 N'000
Property, plant and equipment Tax losses charged to profit & loss Unutilised tax credits	(653,046)		- -	(653,046) - -
Total deferred tax assets/(liabilities)	(653,046)	· _	-	(653,046)

Net book value: At 31 December

Intangible asset comprises of E-Pharmacy and IP Software Development

Annual Report and Financial Statements for the year ended 31 December 2021 Notes to the Financial Statements

10	Property, plant and equipment		· ···			and the second s	
٠.		Plant &	New Factory		Ambulance	WIP	Total
	•	Machinery N'000	WIP	Vehicle		Oncology	
٠.	Cost:	14 000	N'000	N'000	N,000	N'000	N'000
	As at 1 January 2021	9,631,479	1,371,743	49,788	592,243		11,645,253
	Additions	1,229,942	1,07 1,1 40	5,500	332,E43	1,963,213	3,198,655
	As at 31 December 2021	10,861,421	1,371,743	55,288	592,243	1,963,213	14,843,908
	•						
	As at 1 January 2020	6,479,661	1,371,743	49,788	592,243	•	8,493,435
	Additions	3,151,818		-	-		3,151,818
	As at 31 December 2020	9,631,479	1,371,743	49,788	592,243	-	11,645,253
	Accumulated depreciation			,		• •	
	As at 1 January 2021	5,373,079	-	39.399	414,570	· _ ·	5,827,049
	Charge for the year	963,148		4,979	59,224		1,027,351
	As at 31 December 2021	6,336,227		44,378	473,794		6,854,400
	As at 1 January 2020	4,725,113	•	34,420	355,346		5,114,879
	Charge for the year	647,966		4,979	59,224		712,169
	As at 31 December 2020	5,373,079	•	39,399	414,570		5,827,048
	Net book value						••
	At 31 December 2021	4,525,194	1,371,743	10,910	118,449	1,963,213	7,989,508
	At 31 December 2020	4,258,400	1,371,743	10,389	177,673	-	5,818,205
•	The depreciation charge on Plant & property, plant and equipment is class	Machinery is o	lassified as cost	of sales. The	depreciation ch	narge on other	categories of
		onica ao aann	noticulto experia		• '	2021	2020
11	Intangible assets	•,				N'000	N'000
	Cost:	**		•			
	As at 1 January and 31 December	•	•		-	3,295,535	3,295,535
	Accumulated amortisation (Restat	ted):		1 .			
	As at 1 January		•			3,272,512	2,681,952
	Charge for the year	•	•	•		23,023	
	As at 31 December				-	3,295,535	590,560
	The state of the s		\$			3,283,333	3,272,512

23,023

Annual Report and Financial Statements for the year ended 31 December 2021 Notes to the Financial Statements

	Intangible assets - R&D				2021 N'000	2020 N'000
	Cost: As at 1 January and 31 December	•	•	•	1,822,310	1,822,310
	· ·	•	•		1,022,010	1,022,010
٠.	Accumulated amortisation :		•			
	As at 1 January				1,093,386	728,924
	Charge for the year				364,462	364,462
	As at 31 December	•		-	1,457,848	1,093,386
	Net book value:					100
	At 31 December				364,462	728,924
	•	٠			2021	2020
12	Inventories				N'000	N'000
٠.	•					.,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
	Raw materials		4		4,872,247	4,736,610
	Work-In-Progress	* .		*	940,450	685,440
	Finished goods				1,775,877	1,510,955
					7,588,574	6,933,005
	Write-downs of inventories represen	t the lower of cost	or net realisable	value as at th	e reporting date.	٠.
	•				2021	2020
13	Trade and other receivables				N'000	N'000
,	Dranaid avanage				34,066	37,40
	Prepaid expenses					
	Trade receivables	•	•		1,198,358	974,028
	Other receivables	•			188,320	344,700
	Due from related parties (note 21)	• •	•		2,228,838	1,837,490
	•		•		3,649,583	3,193,626
			•		3,649,583	3,193,620
•			•		3,649,583	3,193,626 <b>202</b> 6
14	Cash and cash equivalents					2020
14	•				2021 N'000	2020 N'000
14	Cash-in-hand				2021 N'000 4,276	<b>202</b> 0 <b>N'000</b> 2,790
14	•	•			2021 N'000	
14	Cash-in-hand				2021 N'000 4,276	<b>202</b> 0 <b>N'000</b> 2,790
14	Cash-in-hand				2021 N'000 4,276 73,441 77,717	2020 N'000 2,793 34,71 37,504
	Cash-in-hand Cash at bank				2021 N'000 4,276 73,441 77,717	2020 N'000 2,793 34,71 37,504
	Cash-in-hand				2021 N'000 4,276 73,441 77,717	2020 N'000 2,793 34,71 37,504
	Cash-in-hand Cash at bank  Trade and other payables				2021 N'000 4,276 73,441 77,717 2021 N'000	2020 N'000 2,793 34,71 37,504 2020 N'000
	Cash-in-hand Cash at bank				2021 N'000 4,276 73,441 77,717 2021 N'000	2020 N'000 2,793 34,71 37,504 2020 N'000
	Cash-in-hand Cash at bank  Trade and other payables  Trade payables Pension and other benefits				2021 N'000 4,276 73,441 77,717 2021 N'000 522,847 1,969	2020 N'000 2,793 34,71 37,504 2020 N'000 404,220 96
	Cash-in-hand Cash at bank  Trade and other payables  Trade payables Pension and other benefits PAYE and Withholding Tax				2021 N'000 4,276 73,441 77,717 2021 N'000 522,847 1,969 7,974	2020 N'000 2,793 34,71 37,504 2020 N'000 404,220 969 4,933
	Cash-in-hand Cash at bank  Trade and other payables  Trade payables Pension and other benefits PAYE and Withholding Tax Accrued salaries				2021 N'000 4,276 73,441 77,717 2021 N'000 522,847 1,969 7,974 9,506	2020 N'000 2,793 34,71 37,504 2020 N'000 404,220 969 4,933
	Cash-in-hand Cash at bank  Trade and other payables  Trade payables Pension and other benefits PAYE and Withholding Tax Accrued salaries Other accrued Expenses				2021 N'000 4,276 73,441 77,717 2021 N'000 522,847 1,969 7,974 9,506 59,835	2026 N'000 2,793 34,71 37,504 2026 N'000 404,226 963 4,933 11,48
	Cash-in-hand Cash at bank  Trade and other payables  Trade payables Pension and other benefits PAYE and Withholding Tax Accrued salaries				2021 N'000 4,276 73,441 77,717 2021 N'000 522,847 1,969 7,974 9,506	2026 N'000 2,793 34,71 37,504 2026 N'000 404,226 969 4,933 11,48
	Cash-in-hand Cash at bank  Trade and other payables  Trade payables Pension and other benefits PAYE and Withholding Tax Accrued salaries Other accrued Expenses Audit fee payable				2021 N'000 4,276 73,441 77,717 2021 N'000 522,847 1,969 7,974 9,506 59,835 3,000	2026 N'000 2,793 34,71 37,504 2026 N'000 404,226 963 4,933 11,48

# Annual Report and Financial Statements for the year ended 31 December 2021 Notes to the Financial Statements

16						N'000	N'000
IO,	Borrowings				4		
	Current						
	Bank O/D			4.		144,195 <sup>-</sup>	358,683
	Secured Working Capital Loan	•				5,045,074	9,520,195
	Term Loan			•		5,700,915	. 0
				*	******		
	Total Borrowings					10,890,184	9,878,878

Details of bank borrowings are:

- Bank O/D represent facility provided by Zenith bank, Eco bank, Standard chartered bank and union bank Plc. These facility are for working capital are renewal annually.
- Other bank loan such as Bill Finance and LC represent LC and bill financing. These facilities are available for purchases of raw materials (Import LC)
- Term Loan represent a long term loan from Sterling bank plc with total amount N451million

	'Movement in borrowings				· . •	2021 N'000	2020 N'000
			•				
	At 1 January		•			9,878,878	7,784,165
÷	Additional drawdowns in the year			-		1,011,306	2,094,714
	Interest expense for the year Principal repayments in the year				•	1,610,949	1,344,547
	Interest repayment in the year					(1,610,949)	(1,344,547)
	At 31 December		•			10,890,184	9,878,878
			•	ž.			
•		•				2021	2020
16	Ordinary share capital					N'000	N'000
	Authorised:				•	14 000	N 000
	Ordinary shares of N1.00 each				_	20,000	20,000
	lssued and fully paid:						
	Ordinary shares of N1.00 each	٠			. =	20,000	20,000

#### 17 Earnings per share

Basic earnings per share (EPS) is calculated by dividing the profit/(loss) attributable to equity holders of the Company by the weighted average number of ordinary shares outstanding at the end of the reporting period.

			2021	2020
Profit attributable to equity holders of the Company (N'000)			672,729	658,483
Weighted average number of ordinary shares in issue ('000)	*		20,000	20,000
Basic and diluted loss per share (Naira)	• .	-	33.64	32.92

Diluted EPS is the same as the basic earning per share as there are no potential securities convertible to ordinary shares

# Annual Report and Financial Statements for the year ended 31 December 2021 Notes to the Financial Statements

18	Cash generated from operating activities	2021 N'000	2020 N'000
	Profit before tax	1,793,869	946,325
	Adjustment for: Depreciation of property, plant and equipment (Note 10) Amortisation (Note 12)	1,027,351 387,486	712,169 955,022
	Changes in working capital: -Decrease in inventories -Increase in trade and other receivables -Increase in trade and other payables	(655,569) (455,957) 171,360	(390,916) (1,153,019) 2,481
	Cash used in operations	2,268,540	1,072,062

#### 19 Related parties

The MeCure Industries Limited has a common directors with MeCure Healthcare Limited who is a parent company of MeCure Infraproject and MeCure Wecare Limited.

A number of transactions were entered into with related parties in the normal course of business in an arms length basis. These are disclosed below:

a)	Finance costs		Nature of relationship		2021 N'000	2020 N'000
•		•	Common Directors (MHL)	1	78,654	178.654
		•	Common Directors (MIPL)		21,694	21,694

# Annual Report and Financial Statements for the year ended 31 December 2021 Notes to the Financial Statements

#### 19 Related parties (continued)

The receivables from MeCure Healthcare Limited, MeCure Infraproject Limited and MeCure WeCare Limited relates to loan repayment and short-term non-interest borrows by MeCure Industries Limited on behalf of its related companies.

c)	Receivables from related parties	Nature of relationship			2021 N'000	2020 N'000
	Mecure Healthcare Limited Mecure Infraproject Limited Mecure Wecare Limited	Common Directors Common Directors Common Directors		,	2,012,788 80,657 135,393	1,613,340 88,757 135,393
					2,228,838	1,837,490
d)	Key management compensation		•			
					2021 N'000	2020 N'000
•	Amy Udani Avni Udani	•			23,000 25,000	23,000 25,000
					48,000	48,000

The directors receive emolument from the Company for the year ended 2020 (2019: N48 million).

#### 20 Directors and employees

The average number of persons (excluding directors) employed by the Company during the year was as follows:

•		 2021 lumber	2020 Number
Managerial Senior staff Others		 2 4 108	2 4 108
•		114	114

The table below shows the number of employees (excluding directors), who earned over N400,000 as emoluments in the year and were within the bands stated.

				<u> </u>	2021 N'000	2020 N'000
Below 400,000						:
400,000 - 1,000,000		•	,		297,400	297,400
1,000,001 - 3,000,000			•	,	121,410	121,410
3,000,001 - 6,000,000			•	•	82,689	82,689
Above 6,000,000					35,928	35,928
•	4				537,427	537,427

c) Staff costs for the above persons have been disclosed in Note 8.

#### 21 Contingent liabilities

There are no contingent liabilities as at the reporting date ended 31st December, 2021

Annual Report and Financial Statements for the year ended 31 December 2021 Notes to the Financial Statements

### 22 Commitments

The Company had no capital commitments as at 31 December 2021 (2020: Nil).

#### 23 Events after reporting period

There were events after the reporting date that are deemed to have a non-adjusting effect on the financial statements. The event is the second wave of COVID-19 and the vaccination currently being carried out by various Government including the

Annual Report and Financial Statements for the year ended 31 December 2021 Statement of Value Added

		2021 N'000	%	2020 N'000	%
Revenue		20,697,946		17,418,183	
Other income .				-	
Less:				*	•
Bought in materials and services:					
Local		(2,578,268)		(2,259,566)	
Imported .		(14,610,188)		(12,804,201)	
Value added	•	3,509,489	100	2,354,417	100
	=		<del> </del>		
Applied as follows:					
To man annulance a		4	*.		
To pay employees Wages, salaries and other benefits	•	665,246	19	537,427	23
T				• • •	
To pay government:					
Tax expense		1,121,139	32	287,842	12
To provide for enhancement of assets and growth:		•			
Depreciation and amortisation of assets		1,050,375	30	870.665	37
Retained Profit for the year		672,729	19	658,483	28
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Value added		3,509,489	100	2,354,417	100

Value added depicts wealth created by the Company alongside its employees' efforts and how that wealth has been distributed among various stakeholders. The various stakeholders comprise of the employees, shareholders, government, creditors and the wealth that is retained in the business.

# Annual Report and Financial Statements for the year ended 31 December 2021 Five-year financial summary

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Financial position	2021 N'000	2020 N'000	2019 N'000	2018 N'000	Restated 2017 N'000		
Capital employed:							
Ordinary share capital Retained Earnings	20,000 4,713,869	20,000 4,662,876	20,000 4,004,393	20,000 3,700,480	20,000 3,272,939		
Total equity	4,733,869	4,682,876	4,024,393	3,720,480	3,292,939		
Represented by:					•		
Non-current assets Current assets	8,353,971 11,315,874	6,570,153 10,164,135	5,085,525 8,605,242	3,849,282 8,362,227	1,770,444 6,231,493		
Non-current liabilities Current liabilities	(12,909,703) (2,026,272)	(10,173,241)	(7,964,738)	(6,726,288)	(3,955,442)		
	(2,020,272)	(1,878,170)	(1,701,637)	(1,764,741)	(753,556)		
Net assets/ (liabilities)	4,733,869	4,682,876	4,024,393	3,720,480	3,292,938		
Net assets/(liabilities) per share (Naira)	236.69	234.14	201.22	186.02	164.65		

Net assets per share is calculated by dividing net assets of the company by the number of ordinary shares outstanding at the end

	IFRS						
Financial result	2021 N'000	2020 N'000	2019 N'000	2018 N'000	Restated 2017 N'000		
Revenue	20,697,946	17,418,183	15,813,495	15,172,872	11,233,039		
Gross profit Net operating expenses	6,779,900 (3,244,535)	5,568,371 (3,173,314)	5,159,904 (3,024,159)	4,977,962 (2,911,081)	3,356,783 (1,683,831)		
Operating Profit Finance cost	3,535,365 (1,741,496)	2,395,057 (1,448,732)	2,135,745 (1,320,374)	2,066,881 (1,165,159)	1,672,952 (1,145,443)		
Profit before taxation Tax (expense)/credit	1,793,869 (1,121,139)	946,325 (287,842)	815,371 (511,458)	901,723 (474,181)	527,509 (441,509)		
Profit for the year	672,729	658,483	303,913	427,541	. 86,000		
Basic and diluted earnings/(loss) per share (Naira)	33.64	32.92	15.20	21.38	4.30		

Earnings per share (EPS) is calculated by dividing the profit attributable to equity holders of the company by the weighted